



2020^{to} 2024 Financial Plan



ROCKY VIEW COUNTY

December 2019

OPERATING BUDGET

2020 – 2022 Operating Budget			
	2020 (\$)	2021 (\$)	2022 (\$)
EXPENSES			
Council	1,093,700	1,122,100	1,133,500
Chief Administrative Officer & Executive Directors	3,839,100	3,017,100	3,096,400
Corporate Services	13,705,700	13,861,700	14,011,400
Community Development Services	39,476,700	34,591,750	35,340,050
Operations	90,981,300	83,227,950	85,756,200
Community & Business Connections	8,088,400	9,101,400	9,661,900
Total Expenses	157,184,900	\$144,782,000	\$148,699,450
REVENUE			
Chief Administrative Officer & Executive Directors	372,200	–	–
Corporate Services	9,682,300	6,884,300	6,838,500
Community Development Services	16,170,200	11,879,300	12,134,950
Operations	57,356,000	47,511,900	49,182,500
Community Business Connections	663,500	654,900	686,600
Total Non-Tax Revenue	84,244,200	\$66,930,400	\$68,842,550
NET COSTS			
Council	1,093,700	1,122,100	1,133,500
Chief Administrative Officer & Executive Directors	3,466,900	3,017,100	3,096,400
Corporate Services	4,023,400	6,977,400	7,172,900
Community Development Services	23,306,500	22,712,450	23,205,100
Operations	33,625,300	35,576,050	36,273,700
Community & Business Connections	7,424,900	8,446,500	8,975,300
TOTAL NET OPERATING COST	72,940,700	\$77,991,600	\$80,156,900
PROPERTY TAX & EMERGENCY SERVICES LEVY REVENUE	72,940,700	\$77,991,600	\$80,156,900

Note 1: Due to administrative re-organization, some departments have been reclassified in the year-over-year comparison.

Note 2: The above consolidation represents a roll-up of the following department budgets:

- **Corporate Services:** Assessment Services; Employee Relations; Financial Services; Legal & Land Administration; Municipal Clerk's Office
- **Community & Business Connections:** Business & Economic Development; Customer Care & Support; Information & Technology Services; Marketing & Communications
- **Community Development Services:** Building Services; Fire & Emergency Management Services; Municipal Enforcement Planning & Development Services; Recreation, Parks & Community Support
- **Operations:** Agricultural & Environmental Services; Capital Project Management; Operational Services; Transportation Services; Utility Services

CAPITAL PROJECTS BUDGET

2020 Capital Projects Budget	
EXPENSES	VALUE (\$)
INFORMATION & TECHNOLOGY SERVICES	
Storage Area Network Expansion	55,000
Replacement of End of Life IT Equipment	289,000
New Langdon Fire Hall IT Expenditures	130,000
Sub-Total	474,000
FIRE SERVICES	
Langdon Fire Hall	7,850,000
Water Tender	460,800
Fire Vehicles	300,000
Washing Machine Elbow Valley	14,000
Fire Equipment (SCBA and Cylinders)	116,000
Sub-Total	8,740,800
CAPITAL PROJECT MANAGEMENT	
GENERAL	
Bragg Creek Flood Mitigation	17,800,000
Langdon Baseball Diamonds	2,550,000
Langdon Waste Water Plant Phase 2 Upgrades	4,000,000
West Balzac Servicing	9,600,000
ROADS	
Centre Street - Langdon Paving and Sidewalks (Div 4)	4,751,300
Inverlake Road from Range Road 280 to Range Road 274 (Div 5)	1,600,000
Langdon 4th Street Pedestrian Walkway (Div 4)	15,000
Township Road 260 Bridge Replacement (Div 6)	574,100
Township Road 262 Bridge Replacement (Div 6)	575,000
Range Road 263 Bridge Replacement (Div 6)	1,277,000
Range Road 265 Bridge Replacement (Div 6)	651,000
Township Road 274 Bridge Replacement (Div 6)	651,000
Springbank Road Widening and Asphalt Overlay from Range Road 33 to Range Road 40 (Div 1 & Div 2)	175,000
Dicksen Stevenson Widening and Asphalt Overlay	
- Airdrie Boundary to Township Road 280 (Div 6)	125,000
- from Township Road 280 to Hwy 2A (Div 6)	2,750,000
Sub-Total	47,094,400

EXPENSES, Continued	VALUE (\$)
OPERATIONAL SERVICES	
Equipment and Vehicle Replacement	1,827,000
Sub-Total	1,827,000
UTILITY SERVICES	
Pinebrook Lift Station Bypass	51,200
Sub-Total	51,200
CAPITAL PROJECTS TOTAL	58,187,400
FUNDING	VALUE (\$)
Tax Transfer from Operating Budget	1,804,000
Debt	3,774,300
Reserves	18,128,200
Grant	32,480,900
Capital Levy	800,000
Transportation Off-Site Levy	1,200,000
FUNDING TOTAL	58,187,400

2021 Capital Projects Budget	
EXPENSES	VALUE (\$)
INFORMATION & TECHNOLOGY SERVICES	
Storage Area Network Expansion	60,000
Replacement of End of Life IT Equipment	671,800
Sub-Total	731,800
FIRE SERVICES	
Fire Equipment (SCBA and Cylinders)	58,000
Fire Vehicles Replacement (2)	120,000
Sub-Total	178,000
CAPITAL PROJECT MANAGEMENT – ROADS	
Range Road 264 Asphalt Overlay	750,000
Retreat Road Subgrade and Gradeline	500,000
Range Road 284 Base and Pave	2,400,000
Township Road 250 Asphalt Overlay	1,100,000
Township Road 232 West of Range Road 52 Concrete Girder Bridge Replacement	1,250,000
Grand Valley Road South of Township Road 274 Culvert Replacement	600,000
Range Road 273 South of Township Road 264 Culvert Replacement	600,000
Sub-Total	7,200,000
OPERATIONAL SERVICES	
Equipment and Vehicle Replacement	1,650,000
Sub-Total	1,650,000
CAPITAL PROJECTS TOTAL	9,759,800
FUNDING	VALUE (\$)
Tax Transfer from Operating Budget	1,689,800
Debt	2,450,000
Reserves	1,570,000
Grant	1,300,000
Capital Levy	800,000
Transportation Off-Site Levy	1,950,000
FUNDING TOTAL	9,759,800

2022 Capital Projects Budget	
EXPENSES	VALUE (\$)
INFORMATION & TECHNOLOGY SERVICES	
Storage Area Network Expansion	500,000
Replacement of End of Life IT Equipment	472,400
Sub-Total	972,400
FIRE SERVICES	
Fire Equipment (SCBA and Cylinders)	58,000
Sub-Total	58,000
CAPITAL PROJECT MANAGEMENT – ROADS	
Dwight McLellan Trail Mill, Asphalt Overlay, and Signalization	2,250,000
Township Road 232 Subgrade Reconstruction	2,000,000
Township Road 283 West of Horse Creek Road Timber Bridge Replacement	1,000,000
Township Road 281A West of Range Road 43 Culvert Replacement	600,000
Range Road 14 South of Highway 567 Culvert Replacement	600,000
Horse Creek Road South of Township Road 290 Culvert Replacement	600,000
Sub-Total	7,050,000
OPERATIONAL SERVICES	
Equipment and Vehicle Replacement	1,600,000
Sub-Total	1,600,000
CAPITAL PROJECTS TOTAL	9,680,400
FUNDING	VALUE (\$)
Tax Transfer from Operating Budget	1,930,400
Debt	2,800,000
Reserves	1,400,000
Grant	2,750,000
Capital Levy	800,000
Transportation Off-Site Levy	-
FUNDING TOTAL	9,680,400

2023 Capital Projects Budget	
EXPENSES	VALUE (\$)
INFORMATION & TECHNOLOGY SERVICES	
Storage Area Network Expansion	60,000
Replacement of End of Life IT Equipment	617,700
New Conrich Fire Hall	130,000
Sub-Total	807,700
FIRE SERVICES	
Conrich Fire Station Preliminary Work	800,000
Fire Equipment (SCBA and Cylinders)	58,000
Irricana Breathing Air Compressor	60,000
Fire Vehicle Replacement	60,000
Sub-Total	978,000
CAPITAL PROJECT MANAGEMENT – ROADS	
Horse Creek Road Asphalt Overlay	500,000
Grand Valley Road Asphalt Overlay	1,200,000
Bearspaw Road Widening and Asphalt Overlay	3,500,000
Township Road 264 Subgrade Reconstruction	1,100,000
Range Road 260 North of Township Road 273 Timber Bridge Replacement	1,500,000
Range Road 31 North of Highway 574 Timber Box Culvert Replacement	600,000
Range Road 22 South of Township Road 282 Concrete Culvert Replacement	600,000
Township Road 264 East of Range Road 280 Culvert Replacement	600,000
Sub-Total	9,600,000
OPERATIONAL SERVICES	
Equipment and Vehicle Replacement	1,550,000
Sub-Total	1,550,000
CAPITAL PROJECTS TOTAL	12,935,700
FUNDING	VALUE (\$)
Tax Transfer from Operating Budget	1,765,700
Debt	4,600,000
Reserves	1,470,000
Grant	3,100,000
Capital Levy	800,000
Transportation Off-Site Levy	1,200,000
FUNDING TOTAL	12,935,700

2024 Capital Projects Budget	
EXPENSES	VALUE (\$)
INFORMATION & TECHNOLOGY SERVICES	
Storage Area Network Expansion	650,000
Replacement of End of Life IT Equipment	1,012,400
Utility Network System	100,000
New Bragg Creek Fire Hall	130,000
Sub-Total	1,892,400
FIRE SERVICES	
Conrich Fire Station	2,250,000
Fire Truck Conrich	700,000
Bush Buggy Conrich	90,000
Fire Equipment (SCBA and Cylinders)	58,000
Sub-Total	3,098,000
CAPITAL PROJECT MANAGEMENT – ROADS	
Jumping Pound Road Asphalt Overlay	500,000
Township Road 232 Base and Pave	3,000,000
Range Road 284 Subgrade Reconstruction	2,200,000
Range Road 264 North of Township Road 274 Concrete Girder Bridge Replacement	1,500,000
Range Road 280 North of Township Road 280 Concrete Girder Bridge Replacement	1,000,000
Township Road 230 West of Range Road 272 Concrete Girder Bridge Replacement	1,500,000
Sub-Total	9,700,000
OPERATIONAL SERVICES	
Equipment and Vehicle Replacement	1,650,000
Sub-Total	1,650,000
CAPITAL PROJECTS TOTAL	16,340,400
FUNDING	VALUE (\$)
Tax Transfer from Operating Budget	2,850,400
Debt	7,040,000
Reserves	2,150,000
Grant	3,100,000
Capital Levy	800,000
Transportation Off-Site Levy	400,000
FUNDING TOTAL	16,340,400