

January 2024

Engagement Summary

Conrich Future Policy Area
Area Structure Plan Amendment

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1 EXECUTIVE SUMMARY

Rocky View County Administration has been working to revise the land use strategy and policies for the Future Policy Area (FPA) of the Conrich Area Structure Plan (ASP) to align with the Calgary Metropolitan Region Growth Plan and previous engagement feedback. The revised land use strategy was presented to the Governance Committee on September 12, 2023, and Administration was directed to initiate public engagement.

The County conducted engagement in the Fall of 2023 and provided various opportunities to submit feedback on the latest draft of the Conrich Future Policy Area (FPA) Area Structure Plan (ASP) amendment project. These included an in-person open house with two workshop sessions, two virtual open houses, and an online survey. The method for the public to provide formal feedback was through the online survey and written submissions.

This Engagement Summary Report presents the results of all formal feedback received. Along with other planning policy and technical considerations, this information will be a primary guiding factor in the refinement of the proposed amendments to the ASP.

Feedback was received on a variety of topics, as presented in further detail within this report. Differing views were expressed in the feedback and all survey responses and written submissions are appended to this report in Appendices. The key highlights within this report are:

Land Use Strategy

The majority of respondents supported the proposed land use strategy, neighbourhood areas, higher-density development, development composition, and the development of amenities within a community core.

Phasing

Many respondents support the proposed phased approach, while others suggest revisions by phasing Neighbourhood 2 first due to its central location, access to servicing, developer interest, and connectivity to other developments.

Density

There is general support for the proposed density, with recognition that flexibility is needed to achieve residential density targets through development composition and a desire for a well-thought-out and sustainable development approach. Some residents also expressed their opposition to the proposed density, with a desire for larger lots and country-style development.

Acknowledgement of Progress and Stakeholder Engagement

Some respondents appreciate the progress made and appreciate the opportunity to provide feedback, particularly in the context of a lengthy planning process. Few respondents expressed mixed feelings about stakeholder engagement, with a sense that it may be perceived as insufficient or too late in the process.

There is an urgency expressed by respondents to finalize the plan after a decade of planning, highlighting a desire for timely implementation.

Infrastructure Funding

Interest was expressed for securing infrastructure funding, particularly for the interchange at Conrich Road and Highway 1, before proceeding with certain aspects of the development.

Specific Development Concerns

Concerns were raised about traffic issues, pathway use, utility planning, and the need for alternative exits. Some expressed reservations about proposed amendments and road closures.

Intermunicipal Engagement

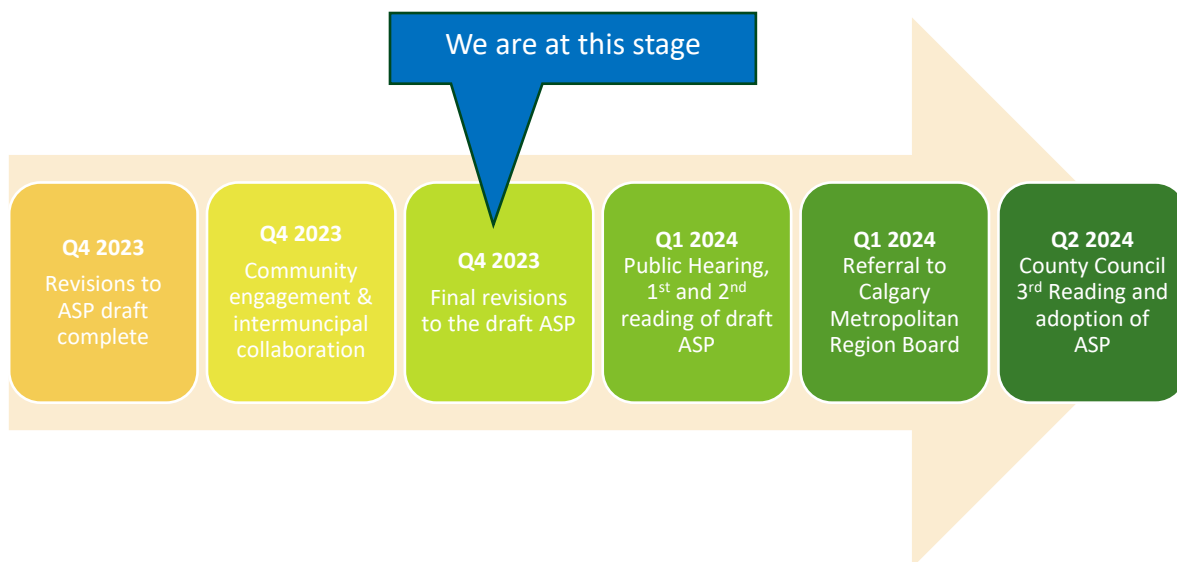
As part of the engagement process and to fulfil the requirements under the Rocky View/Calgary Intermunicipal Development Plan, the County circulated the draft Conrich ASP amendments to The City of Calgary (The City). The City requested further information on stormwater, transportation, and planning aspects of the Plan, provided a few suggestions on policies and mapping, while requesting a cost-sharing agreement to be in place for recreation usage. A summary of The City's response provided in November 2023 is included in Appendix C.

2 PROJECT SUMMARY AND NEXT STEPS

The Conrich ASP was adopted in December 2015 (effective 2017 following Municipal Government Board (MGB) decision) with direction to undertake development of the Future Policy Area at a future time. Prior to the adoption of the Conrich ASP in 2015, Council sought multiple amendments to address intermunicipal concerns and development constraints, including the proximity of the CN rail line. Among the most critical amendments, there were revisions to the land use strategy for the hamlet core to identify the Future Policy Area. The intent of the Future Policy Area is to identify a hamlet boundary, community core, residential areas, and other land use areas that are consistent with the rest of the ASP policies.

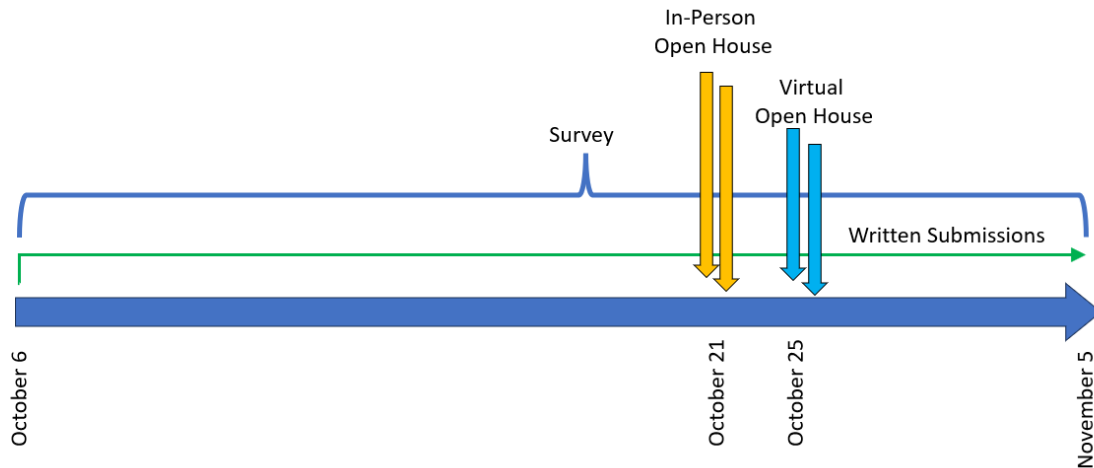
On November 27, 2018, Council approved a Terms of Reference for the development of the Conrich Future Policy Area. In 2020, Administration presented a draft of the Conrich ASP amendments and first reading of the bylaw was granted. Subsequently, the Conrich ASP was identified as a Preferred Growth Area within Joint Planning Area 2 (JPA 2) with the adoption of the Calgary Metropolitan Region Growth Plan (RGP) in August 2022.

We are currently in the final phase of the project and are revising the draft ASP based on the feedback received during the engagement process.



3 ENGAGEMENT METHODS

From October 6 to November 5, 2023, the County conducted engagement through a variety of means:



In-Person Open House and Workshop Sessions

An in-person open house was held at the Prince of Peace Banquet Hall the afternoon of Saturday, October 21, 2023. The open house consisted of two sessions of one hour each.

This was an opportunity for the public to learn about the proposed plan, discuss with fellow residents, ask questions of Administration, and provide informal feedback on the ASP.

Following a presentation of the draft ASP amendments, attendees were split into table groups to have small group discussions about the Plan. These workshops allowed for more intimate and in-depth discussions on specific aspects of the draft.

Virtual Open House

A virtual open house was held during the evening of October 25, 2023, with two sessions of one hour each. Following a presentation of the draft ASP amendments, interactive sessions allowed participants to ask questions and provide their informal feedback on the proposed draft ASP.

Surveys

An online survey was open from October 6 to November 5, 2023, as the primary method of providing input on the proposed draft ASP amendments. A paper copy was provided upon request. All public engagement participants were directed to provide their feedback through the survey, and QR codes containing a link to the survey were distributed during the open house.

This survey was advertised on the County website, at the in-person engagement sessions, via mail out to Conrich residents, and via email blast that was sent to residents who had registered to receive updates.

Written submissions

Written submissions were accepted by the County until November 5, 2023.



4 WHO TOOK PART

As all public engagement participants were encouraged to provide their feedback through the survey, we assume the demographics and interests indicated by respondents roughly reflect that of all participants.

Attendance numbers:

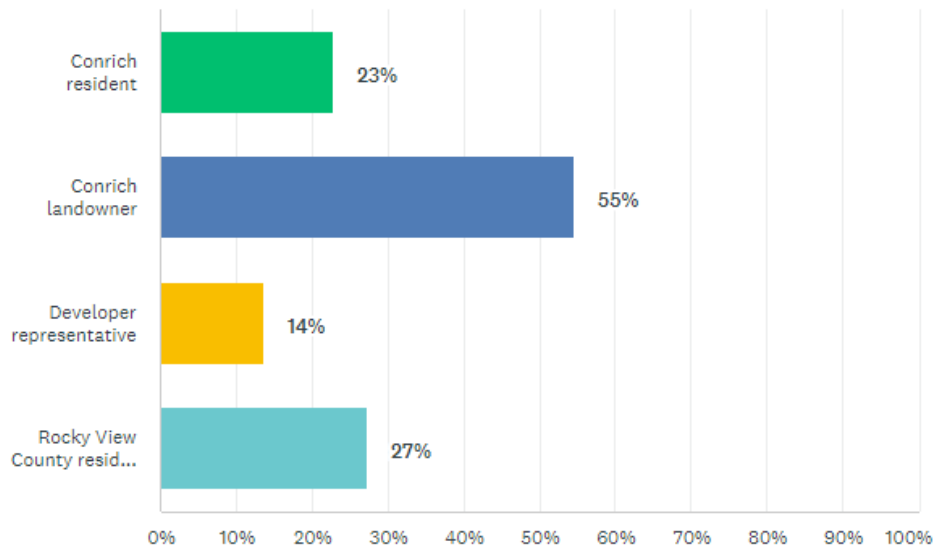
In-Person Open House: 64 people were recorded in attendance.

Virtual Open House: 6 people were recorded in attendance.

Survey: 22 responses.

Written Submissions: 5 submissions.

Question #1: The survey asked respondents to state their interest in the project:



***Note:** As respondents were asked to select all that apply, total may be more than 100%.

23% (5) of the respondents self-identified as Conrich Residents, while 55% (12) stated that they own land in Conrich. Three (3) respondents identified as a representative of a developer, and six (6) stated that they are a Rocky View County resident, but they do not live in Conrich.

Question #2: The survey asked respondents to identify the property they had an interest in. This data will be used internally by the Project Team and is redacted for personal information in the appendices.

Question #3: The survey asked respondents whether they had visited the project webpage and reviewed the ASP amendments. This data will be used internally by the Project Team and is redacted for personal information in the appendices.



5 WHAT WE ASKED

The main objective of this consultation was to receive feedback on the Conrich FPA ASP amendments for consideration as the County refines the Plan. The formal methods for feedback were the surveys and written submissions. All public engagement participants were directed to submit their comments through the survey. The survey included a combination of qualitative questions to gauge the scale of support, and a freeform option for respondents to provide detail to support their response. The general survey explored seven main topics:

1. General Support and Suggestions for Improvement

The degree to which they support the proposed ASP amendments in general, and any suggestions for improvements.

2. Land Use Strategy, Long-Term Development Area, and Neighbourhood Areas

Whether they were satisfied with the land use strategy, including lands identified for the long-term development area and the proposed neighbourhood areas, and any suggestions for amendments.

3. Community Core

The degree to which they supported the Community Core, and any suggestions for improvement.

4. Development Composition and Density

The degree to which they supported the proposed development composition and the density, and any suggestions for improvement.

5. Phasing

The degree to which they supported the Community Core land use concept, and any suggestions for improvement.

6. Recreation

Desired recreation facilities within the hamlet of Conrich and any suggestions for improvement.

7. Engagement Process

The degree to which they were satisfied with the engagement process that was undertaken for this stage of the project.

6 WHAT WE HEARD

This section is organized into three parts, for each method of feedback that was collected, including surveys and written submissions from the public. The City of Calgary also provided comments through the intermunicipal circulation process, which is included in Appendix C.

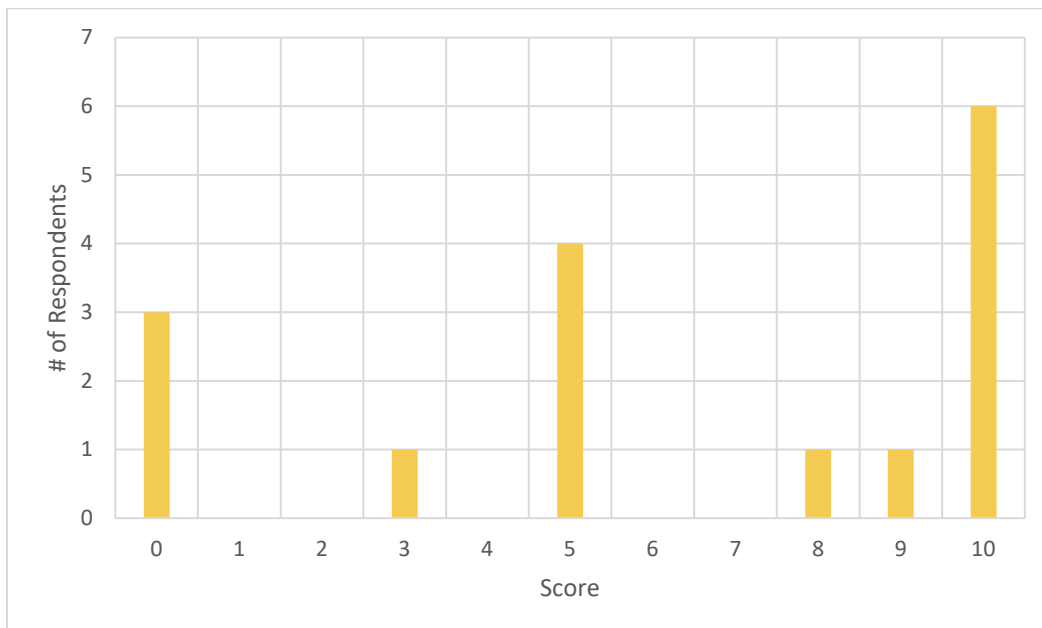
PART 1 – Online Survey

The online survey sought feedback on several key topics and included a combination of closed and open-ended questions to understand areas of consensus and aspects that require further revision in the draft ASP. Feedback received is compiled on key topics, with sample verbatim comments included for co-relation, and a copy of all responses are attached in Appendix B.

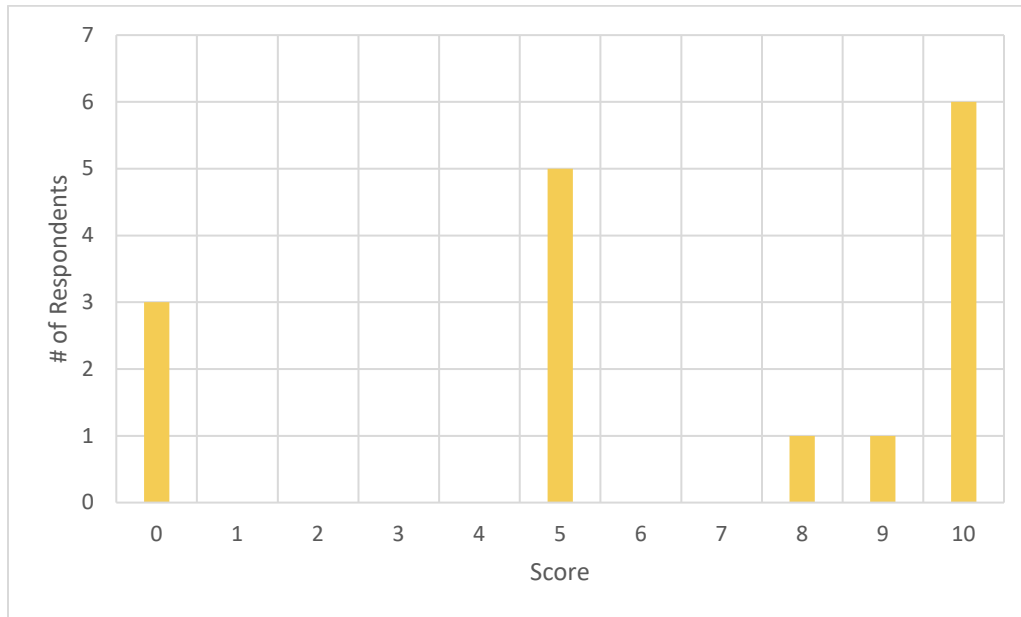
With Question 1 through 3 being administrative questions (see section 4, “Who Took Part”), the analysis begins with Question 4.

Topic: Land Use and Neighbourhood Areas

Question #4: How supportive are you of identification of the eastern portion of the FPA as a Long-Term Development area?



Question #5: How supportive are you of the identification of neighbourhood areas (Neighbourhood 1, Neighbourhood 2, and Community Core) for comprehensive planning through County-led Local Plans?



Question #6:

Residents were asked what they would change in regard to the overall land use map and the neighbourhood areas proposed within the ASP FPA. The majority of respondents supported the overall proposed land use strategy with no changes but offered a few suggestions for improvements. Some of the important aspects identified were:

- The proposed land use strategy and neighbourhood areas received support from the majority of respondents.
- Some respondents suggested that residential areas should have opportunities for local retail plazas and viable warehousing/office spaces.
- Respondents emphasized the need for better road access and securing funding for the interchange at Conrich Road.
- Suggestions included larger lot sizes in the southwest corner of the plan and higher density in Neighbourhoods 1 and 2.
- Some respondents felt that priority should be given to Neighbourhood 2 as water services are already adjacent.
- A few respondents suggested including six quarters west and north of the potable water line in the Area Structure Plan (ASP).

Verbatim Quotes:

"In the residential areas ensure that there is an opportunity for landholders to be able to develop local retail plazas and other viable warehousing/ office where it makes sense. The neighbourhood concept plans should be done in close consultation with the larger landholders to align their market analysis with the neighbourhood plans."

"Better road access egress"

"None of this should proceed until Rocky View and the Province secure funding for the interchange at Conrich Road."

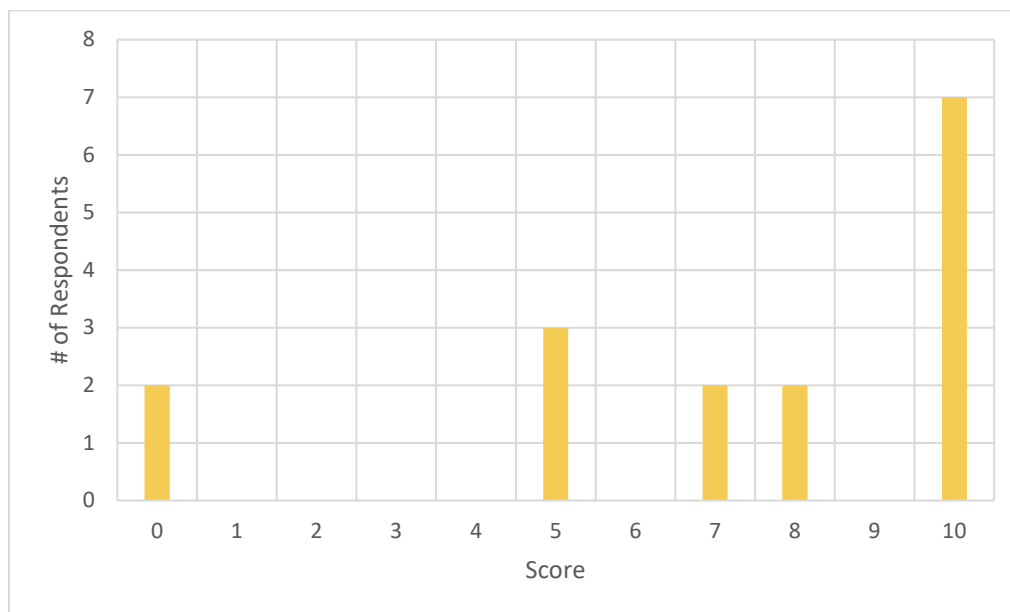
"Higher density in Neighbourhoods 1 and 2"

"Land use map 5 is good as is, in land use map 6 I believe is confirms both neighbourhood 1 and 2 will start planning concurrently but my position would be to have priority given to neighbourhood 2 as water services are already adjacent. Planning with this in mind it would substantially decrease excessive servicing costs to neighbourhood 1 as services would be established with future planning in mind."

"Map 5 On the east side of the ASP there are six quarters that are west and north of the potable water line. These quarters should be included in the ASP."

Topic: Community Core

Question #7: How supportive are you of the proposed Community Core?



Question #8:

Respondents were asked about their support on the proposed community core and what type of local, commercial, institutional uses, amenities, and services they would like to see. Most respondents were generally supportive of the proposal. The feedback is summarised below:

- The proposed Community Core received support from the majority of respondents.
- Respondents expressed a desire for a medical facility, large grocery store, office space, local retail, food centre, potential for a school or church, and a private gym.
- Other suggestions included a fitness center, fuel stations, restaurants, fire hall, police detachment, retail with restaurants and services, office, and a community centre.
- Some respondents also suggested health centres, service stations, car washes, and trucking businesses to support CN.

Verbatim Quotes:

“Medical facility, large grocery store, office space, local retail, food centre featuring fast food chains. Potential for a school or church. Private gym. Fitness centre, fuel stations, restaurants.”

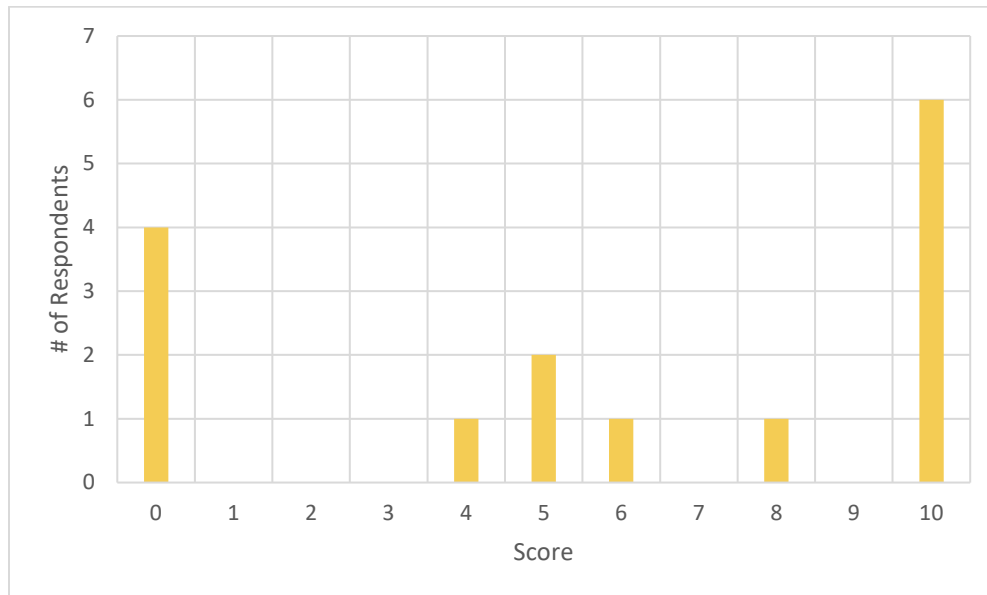
*“Fire hall, police detachment
Retail with restaurants and services and office and a community centre.”*

*“Medical, commercial stores
Retail, light industrial, local commercial, base amenities (grocery, med/pharma, banks, daycare), office space grocery, pharmacy, post office, dry cleaners, medical dental.”*

*“Trucking businesses to support CN.
Grocery store, medical clinic, fire hall, restaurant.”*

Topic: Development Composition

Question #9: How supportive are you of the proposed development composition?



Question #10:

Respondents were asked about their support on the proposed development composition that integrates pockets of higher density development to balance the requirement of the Calgary Metropolitan Region Board Growth Plan to achieve a minimum residential density of 7.25 dwellings per acre, and the community's aspiration for predominantly single detached homes. Respondents were also asked about their suggestions or changes to the proposed development composition. The key feedback is identified below:

- The proposed development composition received general support from respondents, with few expressing concerns related to the density.
- Some respondents suggested keeping the neighbourhoods as 1, 2, and 3, but identifying Neighbourhoods 1 and 2 as Phase 1 and Neighbourhood 3 as Phase 2.
- There were concerns about the proposed development being too condensed and not reflecting the country living lifestyle.
- Suggestions included larger lots, more space between houses, and no high rises.
- Some respondents suggested removing arbitrary percentages of densities and leaving it to the landowners to determine.
- A few respondents agreed with the higher density and were pleased to see the option for various densities within the proposed policies.

Verbatim Quotes:

"To me, country living means larger lots, less people, a more relaxed lifestyle. If I want condensed housing and people stack on top of each other, I would live in Calgary."

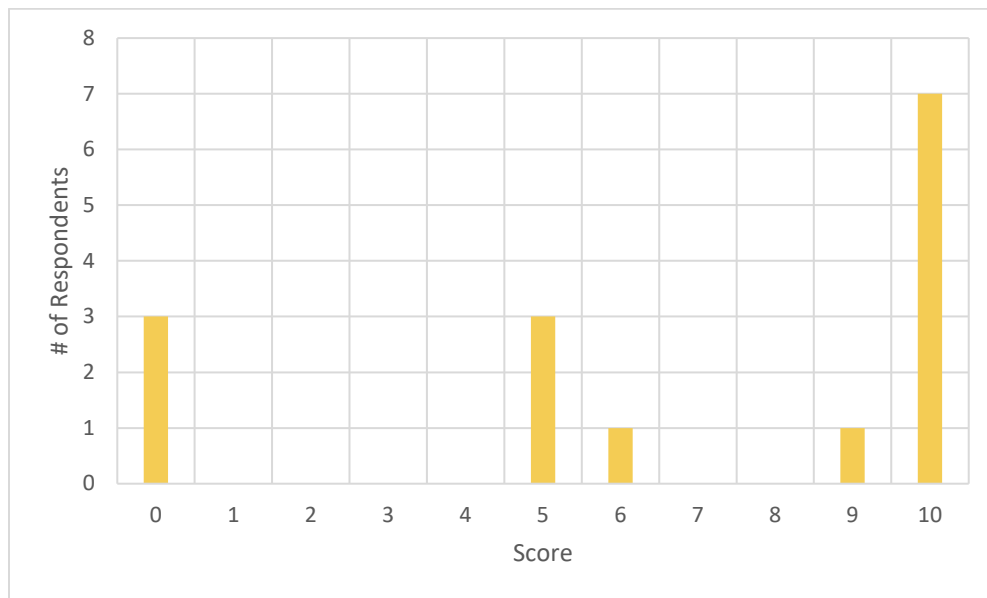
"NO high rises. Larger Lots. More space between houses. Decrease dwellings per acre."

"Yes, I agree with the higher density and am pleased to see the option for various densities within the framework."

"I support the higher density development and think there is a good, proposed composition mix."

Topic: Phasing

Question #11: How supportive are you of the phased approach?



Question #12:

Respondents were asked about how supportive they were for the proposed phased approach to development, and any changes or suggestions. The majority of respondents supported the proposed phased approach and key feedback received is mentioned below:

- The proposed phased approach received support from the majority of respondents.

- Some respondents suggested elevating Neighbourhood 2 to the highest priority due to its central location and good connectivity to Cambridge Park, Neighbourhoods 1 and 3, and the Community Core.
- There were concerns about the track record of developers and the need for more vigilance in approving home businesses and home building.
- Respondents emphasized the need for securing funding for the interchange at Conrich Road.
- Some respondents suggested starting planning with Neighbourhood 1 as it has the servicing, developer commitment, and draft conceptual plans already in place.

Verbatim Quotes:

"If any changes are proposed it should be to elevate neighbourhood 2 to the highest priority. This is to ensure that it permits good connectivity to Cambridge Park, Neighbourhood 1, 3 and the community core. It is the most central area of Conrich and thus should reflect that. It also has the best connection to water service.."

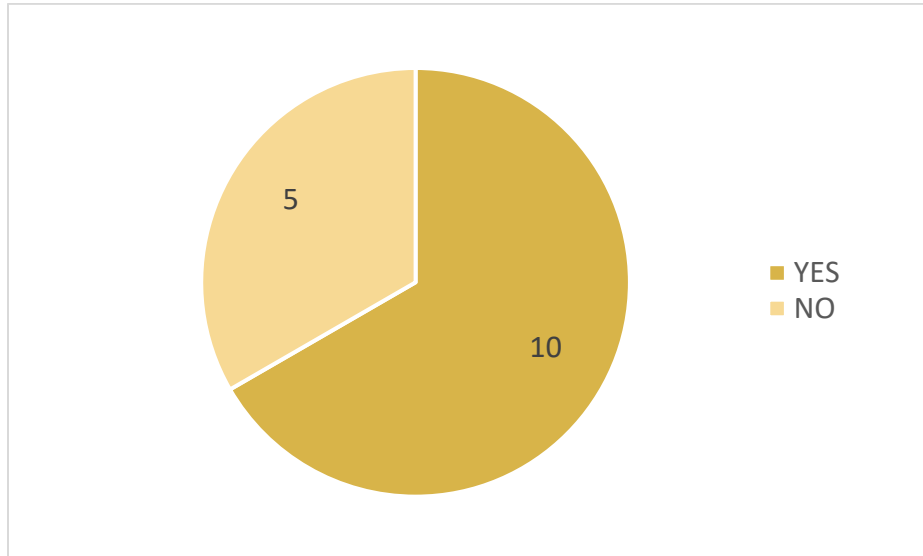
"You will need to be more vigilant in regard to approved development permits. Right now, there is no rhyme or reason to the approving of home businesses, home building, etc. I think you will find it difficult to complete any of the proposed phases.."

"I would like to see planning take place with neighbourhood 1 as a primary start point, the servicing, developer commitment via base coherent conceptual are already there allowing for a quick and meaningful section of the draft ASP to be developed out. This proof of concept will substantiate the viability of Conrich for current and future investment."

"We are in Area 1 so very pleased with the result. Support as is."

Topic: Transit

Question #13: Would you be supportive of transit service within the hamlet connecting it with the City of Calgary and other destinations?



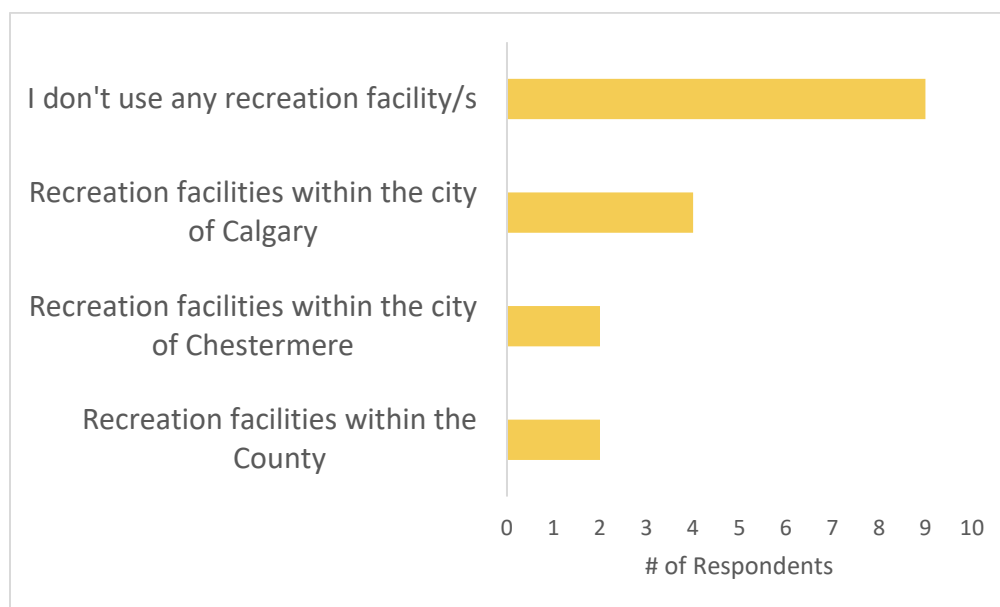
Out of 15 responses, 10 supported the proposal, while five did not offer support.

Question #14:

The survey asked respondents whether they would support transit service within the Conrich hamlet area and whether they currently used any transit service. The majority of the respondents supported the need for transit, while all 15 respondents mentioned that they do not currently use Calgary transit.

Topic: Recreation

Question #15: For recreation purposes, do you or your family use any of the following recreation facilities?



Out of 15 responses, the majority indicated that they do not use any recreation facility(s), while four respondents use Calgary's recreation facilities, and two respondents use Chestermere's facilities.

Question #16:

The survey asked respondents whether they used any recreation facilities in the region and what types of recreation facilities they would like to see within the hamlet of Conrich as development proceeds. Key responses are noted below:

- Respondents expressed a desire for outdoor amenities, such as storm ponds with walking trails (pathways) around them.
- Some respondents felt that any gyms in Conrich can be operated by private operators.
- Other suggestions included a fitness centre with a diverse equipment selection, swimming pool, community centre, outdoor parks, open fields, and walking and bike paths.
- A few respondents also suggested a requirement for a recreation facility that would offer a fitness gym, swimming pool, and community centre with programs for all ages.

Verbatim Quotes:

"Outdoor amenities such as storm ponds with trails around them."

"I do not believe there is a need for a County led recreation centre."

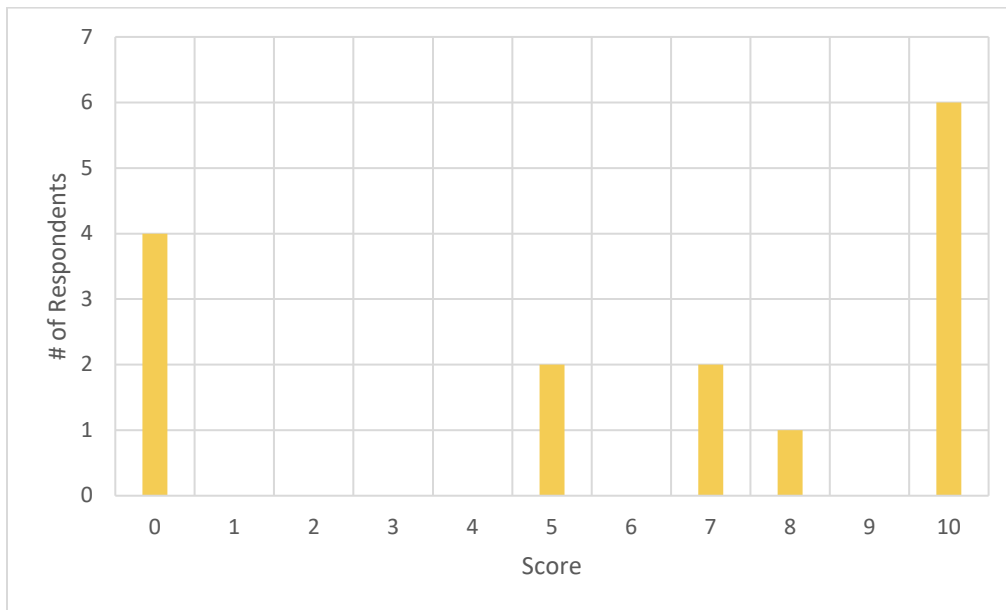
"Swimming pool."

"A community centre along with outdoor parks and open fields walking and bike paths."

"A recreation facility that would offer a fitness gym, swimming pool etc. Perhaps a rec centre with a swimming pool."

Topic: Overall Feedback

Question #17: How supportive are you of the draft Conrich FPA ASP amendments?



Questions #18 - 19:

Respondents were asked about their overall support on the proposed ASP amendments, what they liked, and what improvements they would like to see. Responses received are summarised below:

- The proposed draft Conrich FPA ASP amendments received support from the majority of respondents.

- Some respondents suggested allowing the overall Conrich area to hit the CMRB target if individual neighbourhoods cannot reach the mandated residential density requirements.
- There were suggestions for more green spaces and parks.
- Some respondents expressed concerns about sandwiching industrial developments between residential areas and suggested keeping the industrial east of CN Logistics.
- Respondents emphasized the need for securing funding for the interchange at Conrich Road.
- Concerns were raised about the potential closure of 16 Avenue and Garden Road, and the need for alternative exits was highlighted.
- Some respondents expressed concerns about the density, traffic issues, and the public use of the pathway system in Prince of Peace Village.
- A few respondents were pleased that the amendments passed quickly and wanted them finalized for approval.
- Some respondents did not feel the need for any of the proposed amendments and suggested keeping Township Road 250 open to all local light traffic after re-alignment.

Verbatim Quotes:

"They are easy to implement. They could help provide cohesion to Conrich by properly planning density. The neighbourhood concepts being led by the County is excellent since some of the neighbourhoods have fragmented ownership that would make achieving the CMRB density requirements very difficult. I really like the phasing proposed - specifically that Neighbourhoods 1 and 2 and the Community Core be prioritized as the most important and proceed prior to neighbourhood 3."

"None of this should proceed until Rocky View and the Province secure funding for the interchange at Conrich Road."

"The higher density community feel that is detached from Calgary."

"If we cannot get each of the neighbourhoods to reach the mandated residential density requirements individually then allow the ASP to permit the overall Conrich area to hit the CMRB target. To clarify - if neighbourhood 2 cannot reach the required UPA then let neighbourhood 3 assume the extra density if needed. This allows more flexibility in planning."

"More green spaces and parks."

"I would like to see the area between Conrich Crossing and Pleasant Range Place changed to "long term development" or "to-be-determined" designation. It doesn't make sense to sandwich industrial developments between residential. This is prime residential land because of its location to Calgary and Chestermere."

“The plan makes good sense to me to achieve the goals of the hamlet and the county.”

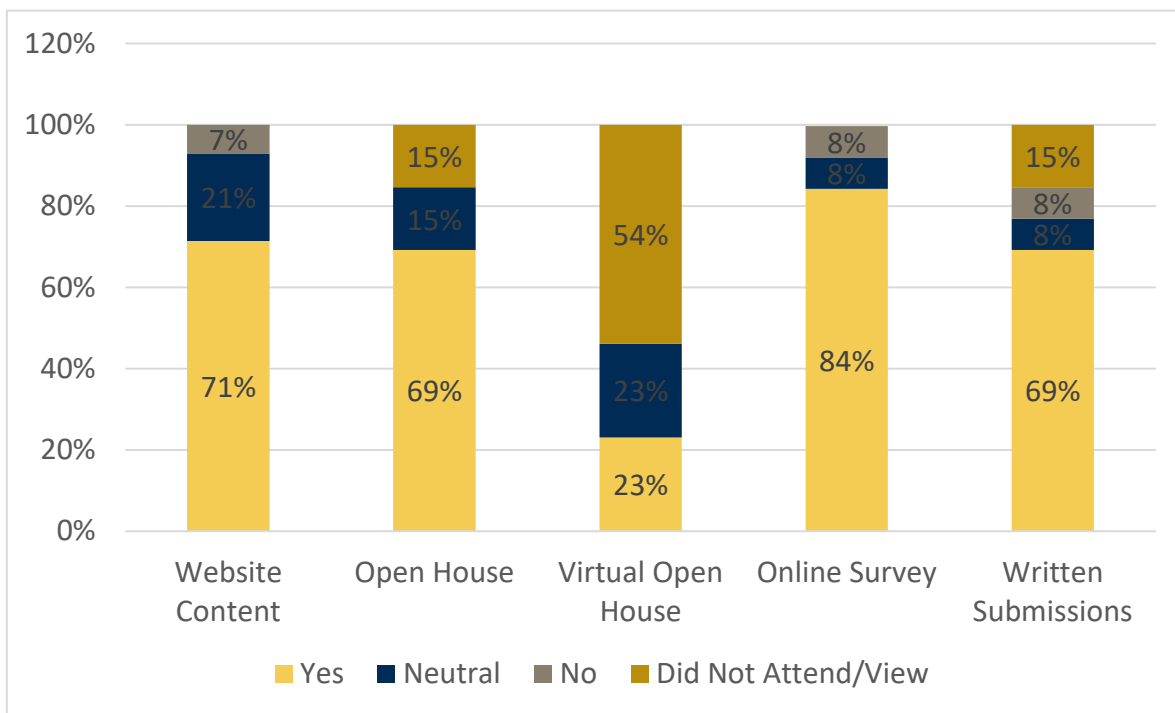
“We are concerned about the density and the traffic issues that come with it. Once you remove the intersection from Hwy 1 and Garden Road, we will only have 17th Avenue to exit the area. The current traffic on Garden Road has increased extensively the 8 years we have lived at Prince of Peace....”

Keep the industrial east of CN Logistics where the Conrich Station is planned. Send traffic to the Highway or Country Hills via Range Road 282 and you avoid Conrich altogether.”

“1. At the open house 2 RVC staff said 16 Ave and Garden Road will possibly be closed in 2 years. This means that Prince of Peace will only be able to exit via 17 Ave SE. This is NOT acceptable. Alternative exits MUST be built prior to this taking place. “

Topic: Engagement Process

Question #20: Are you satisfied with how we engaged with you at this stage?



Out of 14 responses, the majority of respondents liked the engagement process.

Questions #20 - 21:

Respondents were asked about the engagement process and their experience on how we engaged with them, and any additional comments. The majority of respondents were satisfied with the engagement process including the online survey, open house and website content. Feedback received is summarised below:

- Some respondents appreciated the opportunity to provide feedback and urged the County not to delay the implementation of the Conrich Area Structure Plan (ASP).
- There were suggestions to treat the development area with sensitivity (being part of Indigenous land) and make it different from other developments.
- Some respondents felt that stakeholder engagement was too little, too late, and that decisions had already been made.
- Respondents emphasized the need for securing funding for the interchange at Conrich Road.
- Some respondents expressed difficulty in understanding the plans on the web and would have preferred to attend the open house.
- A few respondents appreciated the open house and the feeling that the staff were moving forward with the plan.
- Some respondents suggested that Township Road 250 should remain open for all local/light traffic.

Verbatim Quotes:

"I submitted this feedback Oct 8th. The open house and virtual open houses are set for later in the month. That is why i selected "did not attend". However, I do intend to the open house on Oct 21st. I thank you for this opportunity t provide feedback and urge the County to not delay implementation of the Conrich ASP. As a landholder in this area, we have been waiting for over a decade of planning for the Conrich area and would like to see a finalization of the plan that we have patiently awaited."

"I feel that stakeholder engagement is too little, too late. The decisions have already been made and it is impossible to provide input into the decisions after the fact."

"Please make this development deferent from the rest, this is sacred ground and should be treated as such."

"We believe that township road 250 should remain to be open for all local/light traffic for the satisfaction of all neighbourhood families. They should not continue with the proposed structure plan."

"It was nice to attend the open house and get the feeling from staff that they were actually moving forward and plan to get a resolution."

"Content is well done; strongly support process at this and future stages to be streamlined and run concurrently. Thanks."

PART 2 – Written Submissions

As part of the engagement process, residents and interested parties had the opportunity to provide written feedback on the project. Five letters and e-mails were received, and the general themes from written feedback resonate with much of the comments and concerns raised during the open house, virtual open house, and survey results. A summary of these letters and e-mails is provided below:

County-Led Conceptual Schemes: Respondent expressed concern over the proposed County-led local plans/Conceptual Schemes for the neighbourhood areas, mentioning additional timelines, inability of County to keep pace with changing market demand, and taking away control from developers and landowners.

Access: Respondent supported the proposed ASP amendment but opposed the closure of the existing Township Road 250 and making it into a cul-de-sac. Another respondent opposed the closure of access from 16 Avenue to 84 Street and requested further consideration, at least for emergency uses.

Schools: Respondent requested further clarification on the identification of school location on the land use map and expressed concerns about locating the school within existing subdivision.

General Topic: Respondent expressed dissatisfaction with the engagement and expressed concerns related to future land uses in the area north of Conrich, non-residential/residential interfaces and proposed changes to the transportation network. Respondent expressed the desire to include other areas within the ASP apart from the Conrich hamlet for amendments considering the impact of CN Rail, Industrial land uses and road network to existing residential communities.

PART 3 – Intermunicipal Circulation

As part of the engagement process and to fulfill the requirements under the Rocky View/Calgary Intermunicipal Development Plan, the County circulated the draft Conrich ASP amendments to The City of Calgary (The City). A letter was received from The City in November 2023, and a summary of The City's response is provided below.

Water: The City requested to review the Stormwater Master Drainage Plan and other documents and requested that any proposed interim drainage solutions to comply with the interim drainage as prescribed by CSML.

Transportation: The City requested additional information on the Transportation Network Analysis and the proposed main streets. The City also provided suggestions on adding policies for additional land requirement for grade separation, adding the configuration detail of the junction of 84 Street and Township Road 250, and a few other suggestions on improving the maps.

Planning: The City requested that a map of Placetypes be included in the ASP document for clarity in aligning with the Region Growth Plan, bolstering policies for phasing, reviewing the industrial/employment needs assessment of existing Industrial land use outside of the Future Policy Area, and provided suggestions on revising wording on a few policies.

Recreation: The City requested a cost sharing agreement for recreation facilities to be in place prior to approval of the Plan and suggested to include recreation as an integral part of the development. The City also requested that the County acknowledge that residents will rely on recreation facilities within Calgary, RVC, and Chestermere.

The letter from The City is included in Appendix D.

The County also circulated the draft Conrich ASP amendments to the City of Chestermere and has not received a formal response as of January 2024.

7 CONCLUSIONS

The purpose of this engagement was to obtain feedback on the draft Conrich FPA ASP amendments, alongside other technical and regional planning considerations. The feedback received will help County Administration further refine the document, ensuring that it provides an appropriate framework for the community vision.

Many respondents supported the proposed land use strategy and neighbourhood areas in general, with suggestions on phasing and development composition. Some respondents suggested that Neighbourhood Area 2 should be planned first along with the Community Core due to its central location, availability of servicing, and developer interest. Respondents were generally supportive of the proposed development composition of pockets of higher density to accommodate the need for single-family dwellings and offered suggestions for flexible policies to cater to market demands. However, some respondents expressed concerns with the proposed higher density and expressed the desire to maintain country-style living. Suggestions were provided to make the proposed development different from other areas and to adopt a more sustainable and thoughtful development approach.

Although there seemed to be overall support for County-led local plans, some respondents expressed concerns related to increasing red tape and development timelines, inability of County to keep pace with changing market demand, and taking away control from developers and landowners.

Respondents supported the proposed Community Core and provided their suggestions on the amenities required, including recreation. Respondents were also generally supportive of future transit services within the area. Some respondents expressed concerns related to access routes, the closure of Township Road 250 into a cul-de-sac, funding availability for infrastructure improvements, and development impacting the existing residential communities. Concerns were expressed about non-residential/residential interfaces, proposed transportation network and development impacting existing residential communities. Some suggested that areas outside of the Future Policy Area be included in the amendment project.

Respondents expressed overall satisfaction with the engagement process and appreciated the ability to provide their feedback. Respondents expressed the need for timely completion and approval of the proposed plan.

APPENDICES

Appendix A – Engagement Materials

Appendix B – Survey Responses

Appendix C – Written Feedback

Appendix D – City of Calgary Response